

Subprocess e.g. mining, relocation etc	Risk Reference	Step Summary	Risk Control Effectiveness	Residual Risk	Impact Category	Risk Description - Something happens.....	Causes - Caused by	Consequence - resulting in:	Existing Controls	Control Owner	Risk Control Effectiveness	Residual Risk		Treatment plans/tasks	Task Owner	Due Date	Comments
												Consequence	Likelihood				
Mining	T1-001	Visual Amenity - Surface Operations	Poor	III	Community/Reputation	Loss of visual amenity	Mining activities, disturbed areas and infrastructure	Degradation of the area's visual amenity	Visual Landscape Mgt Plan. Planted tree screens. Maintaining road boundaries (e.g. slashing). Sympathetic design controls (e.g. infrastructure colours)	Environment & Community Manager	Poor	2	D	Mine Closure Plan. Commence the Goulburn River Rehabilitation Strategy. Improve East Pit rehabilitation. Green tree screening program. Continue sympathetic infrastructure design & colours. Plan & commence rehabilitation ASAP.	Environment & Community Manager		
	T1-002	Visual Amenity - Underground Infrastructure (e.g. vents)	None	III	Community/Reputation	Loss of visual amenity.	Disturbed areas and infrastructure	Degradation of the area's visual amenity.	Nil	Environment & Community Manager	None	2	D	Mine Closure Plan. Sympathetic infrastructure design & colours. Consultation with landholders. Strategic tree screening if required & where possible. Plan & commence rehabilitation ASAP.	Environment & Community Manager		
	T1-003	Light Pollution	Improving	III	Community/Reputation	Increased light pollution. Loss of night sky (lifestyle). Impact on ecology (e.g. owls, bats, etc)	Inappropriate and/or excessive surface lighting.	Degradation of the area's normal lighting regime.	Visual Landscape Management Plan. Compliance with the relevant AS.	Electrical Engineer In-Charge	Improving	2	D	Commission audit of lighting, & implement recommendations. Consider day-night switching options.	Electrical Engineer In-Charge		
	T1-004	Groundwater	None	V	Environment Community/Reputation	Loss of regional groundwater resource.	Depressurisation of groundwater aquifer. Subsidence.	Loss of regional groundwater resource.	Nil, however the following are noted - Regional groundwater monitoring program & associated TARPS. Groundwater model. Water balance.	Environment & Community Manager	None	5	E	Consider managed aquifer recharge. On-going implementation of Water Mgt Plan. Consider alternate mine plan (up-dip mining).	General Manager		
	T1-005	Surface Water	Improving	III	Environment Community/Reputation	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Surface disturbance & flow line interference.	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Implementation of Water Mgt Plan (including E&S Control Plan). Final landform & rehabilitation. Licensed discharge provisions. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	C	On-going implementation of Water Mgt Plan. Commence Goulburn River Diversion Rehabilitation Strategy. Consider other water mgt strategies (e.g. wetlands). Consider variable flow discharge natural regime.	Environment & Community Officer		Group acknowledged cumulative impact from surrounding mine operations.
	T1-006	Goulburn River Diversion	Very Poor	IV	Environment Community/Reputation	Poor stability of the diversion channel	Poor original design. Rehabilitation failure.	Degradation of water quality. Loss of in-stream ecology. Loss of visual amenity.	Progressive rehabilitation program. Environmental Monitoring Program (including TARPS). Goulburn River Diversion Rehabilitation Strategy (URS).	Environment & Community Manager	Very Poor	3	D	Commence Goulburn River Diversion Rehabilitation Strategy.	Environment & Community Manager		
	T1-007	Traffic & Road Degradation	Very Poor	IV	Safety Community/Reputation	Increased traffic (volume & type)	Additional mining activities. Current roads not adequately designed or constructed to cater for mine generated traffic. Reclassification of regional roads by RTA.	Safety issues (other traffic, pedestrians, school bus travel & drop-off). Traffic conflict. Noise. Road surface degradation.	MWRC road upgrade strategy. VPAs with other organisations.	General Manager	Very Poor	4	C	EA traffic assessments. VPAs (including appropriate timing). Construction Traffic Mgt Plan. Encourage car pooling. Staggering shift change.	General Manager		Funds that Ulan pays Government through royalties is not appropriately returned.
	T1-008	Rail Transportation	Poor	IV	Community/Reputation Safety	Increased rail movements	Transportation of coal to Port. Increased mine production.	Increased wait time at road crossings (inconvenience). Increased potential for interaction with traffic at road crossings. Safety issues. Increased noise along ARTC corridor. Increased noise at Ulan loading facility. Increased fire risk.	ARTC controls - Lights recently installed at 2 crossings. Increased signage. Automated signalling systems. Implementation of ARTC's rail corridor strategy.	General Manager	Poor	3	D	Consider covering rail carriages.	General Manager		ARTC issue (apart from Ulan loading facility).
	T1-009	Operational Noise	Improving	II	Community/Reputation Health	Construction, on-going mine operation, & operation of additional infrastructure (e.g. vent fans).	Underground mining, surface facilities, & maintenance	Loss of amenity/lifestyle. Disruption to normal school routines. Health concerns.	EA noise assessment (including INP criteria). Noise Mgt Plan (including Noise Reduction Program). Environmental Monitoring Program (including TARPS). Complaints Mgt System. Equipment fit for purpose. On-going plant & equipment maintenance.	Environment & Community Manager	Improving	2	C	Noise attenuation on mobile plant & fixed equipment. Consider placement of equipment. Increased monitoring equipment/capability. Recognise & monitor low frequency noise impacts (health).	Enviro & Community Manager		This includes low frequency noise emissions.
	T1-010	Air Quality	Improving	II	Community/Reputation Health	Construction & on-going mine operation.	Surface activities & facilities. Increased surface disturbance.	Loss of amenity/lifestyle. Disruption to normal school routines. Health concerns.	EA noise assessment (including criteria). Rehabilitation Mgt Plan. Dust Mgt Plan. Environmental Monitoring Program (including TARPS). Complaints Mgt System. On-going plant & equipment maintenance.	Environment & Community Manager	Improving	2	C	Prompt rehabilitation of disturbed areas.	Environment & Community Manager		
	T1-011	Blasting & Vibration (open cut mining)	Satisfactory	II	Community/Reputation Health	Open cut mine operations	Overburden & coal shot blasts.	Loss of amenity/lifestyle. Property damage/impact. Disruption to normal school routines. Health concerns. Damage to heritage sites.	EA vibration assessment (including criteria). Blast design. Blast criteria (EPL). Monitoring Program (including TARPS). Complaints Mgt System.	Environment & Community Manager	Satisfactory	2	B				
	T1-012	Subsidence	Very Poor	IV	Environment Community/Reputation	Subsidence.	Underground mining.	Loss of water in dams. Interference with catchment runoff. Impacts to groundwater system (see above to Groundwater risk). Property/residence damage. Surface cracking & impacts. Changes to landform. Damage to heritage sites. Damage to natural landscape features.	EA assessment. Buffer lands. Mine design. Subsidence Mgt Plan. Infrastructure Mgt Plan. Subsidence Monitoring Program (including TARPS). Environmental Monitoring Program (including TARPS). Remediation to surface impacts.	Tech Services Manager	Very Poor	4	D	Property Mgt Plan for individual landholders (including pre-mining survey & remediation actions). Mine Subsidence Board compensation. Consider increased buffer lands.	Environment & Community Manager		For groundwater impacts associated with subsidence see above to Groundwater risk.
	T1-013	Ecology	Improving	III	Environment	Vegetation clearance.	Surface disturbance.	Loss of vegetation. Loss of biodiversity. Loss of habitat. Loss of visual amenity. Loss of TSC species.	EA assessment. Flora & Fauna Mgt Plan. Proposed works application procedures (due diligence). Annual biodiversity monitoring. Progressive rehabilitation program. Native seed collection program. Site security (limits access & unauthorised clearing).	Environment & Community Officer	Improving	3	C	Biodiversity offset strategies. Buffer lands. ROMP (or similar).	Environment & Community Manager		
	T1-014	Weeds & Ferals	Satisfactory	II	Community/Reputation Environment	Spread of weeds & harbour of feral animals.	Inadequate pest control of mine-controlled land.	Loss of biodiversity. Land damage. Loss of domestic livestock. Spread of noxious weeds.	Biodiversity & Land Mgt Plan. Wild dog baiting program. Weed control program. Strategic pest control program. Progressive rehabilitation program.	Environment & Community Officer	Satisfactory	2	C				
	T1-015	Bush Fire	Improving	II	Community/Reputation Environment	Increased bushfire risk	Surface activities/construction & inadequate land management.	Loss of vegetation. Property damage.	Bushfire Mgt Plan. 3 neighbouring bushfire brigades.	Environment & Community Manager	Improving	2	C	Implement Bushfire Mgt Plan.	Environment & Community Manager		

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	T1-016	Post Mining Land Use	Improving	III	Community/Reputation Environment	Failure to achieve agreed post mining land use outcomes.	Inadequate planning, consultation & execution.	Reduce land capability. Off-site impacts (e.g. contamination). Loss of visual amenity. Failure to gain lease relinquishment.	Conceptual Mine Closure Plan. Mining Operations Plan (MOP). Project Approval conditions. Corporate requirements. Progressive rehabilitation program. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	B	Detailed mine closure planning. Development of agreed closure criteria. Community consultation.	Environment & Community Manager		
	T1-017	Agricultural Conflict	Improving	II	Community/Reputation	Loss of agricultural land	Mining activities & property acquisition.	Reduce agricultural land/production opportunities. Cumulative impact on service providers (e.g. agents, carriers, saleyards). Impact on adjacent property sale values.	Underground mine (reduced surface disturbance/interaction). Utilisation of water resource for intensive agricultural. Leased buffer lands to agricultural use. Xstrata operate agricultural company (Colinta).	Environment & Community Manager	Improving	2	B				Ulan is currently not sterilising any agricultural land by mining activities.
	T1-018	Aboriginal Heritage	Improving	III	Community/Reputation Legal & Compliance	Impact upon Aboriginal heritage	Mining activities, surface disturbance, & subsidence	Loss or damage to Aboriginal heritage	EA assessment. Heritage Mgt Plan. Heritage survey across the complex. Comprehensive Absite database. Proposed works application procedures (due diligence). S87/90 permits. Community consultation. Workforce training/inductions.	Environment & Community Manager	Improving	3	B	Part 3A Project Approval & revised Heritage Mgt Plan.	Environment & Community Manager		
Social and Community	T1-019	Employment	0	0	Community/Reputation	<i>In addition to the aspects ranked above, Social & Community aspects were raised for discussion at the Workshop and have been included to capture the issues raised by the group. The risk ranking is not considered applicable to these aspects and, as such, a risk ranking has not been applied to these aspects.</i>											
	T1-020	Negative impacts also incl skills shortage in the wider community (local business unable to match mining wages & benefits)	0	0													
	T1-021	Community Services - Health, Aged, Disability, Schools, Housing	0	0													
	T1-022	Public Transport	0	0													
	T1-023	Community Groups	0	0													
	T1-024	Traffic (additional issues of increased traffic, combined with road degradation, specifically affecting safety of children on school bus routes)	0	0													
	T1-025	Supply of Goods & Services	0	0													
	T1-026	Relationships within Community - operations can be divisive within the community - opinions of mining, financial disparities	0	0													
	T1-027	Consultation - need to improve consultation and be more transparent with Community	0	0													
	T1-028	Education	0	0													
	T1-029	Cummulative effects on local residents of mining operations (including noise impacts, community services, drinking water sources, etc)	0	0													
	T1-030	Sustainability of community (partic re future infrastructure)	0	0													
	T1-031	Impacts on communities from mine purchasing properties	0	0													
	T1-032	Quality of drinking water (e.g. Tank water)	0	0													
	T1-033	Consideration of future mining operations (increased cumulative effects) on Ulan's village future - community's perceptions of UCML	0	0													
	T1-034	Community Dislocation	0	0													
	T1-035	Community Projects	0	0													
	T1-036	Signage - protest signage of roadside - possibly considered associated with Ulan Mine due to proximity to the mine	0	0													
	T1-037	Intergenerational Equity	0	0													
	T1-038	Need to encourage support for regional medical services	0	0													
	T1-039	Tourism	0	0													

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Mining	T2-001	Groundwater	None	V	Environment Community/Reputation	Loss of regional groundwater resource.	Depressurisation of groundwater aquifer. Subsidence.	Loss of regional groundwater resource.	Nil. however the following are noted - Regional groundwater monitoring program & associated TARPS. Groundwater model. Water balance.	Environment & Community Manager	None	5	E	Consider managed aquifer recharge. On-going implementation of Water Mgt Plan. Consider alternate mine plan (up-dip mining).	General Manager		
	T2-002	Surface Water	Improving	III	Environment Community/Reputation	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Surface disturbance & flow line interference.	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Implementation of Water Mgt Plan (including E&S Control Plan). Final landform & rehabilitation. Licensed discharge provisions. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	C	On-going implementation of Water Mgt Plan. Commence Goulburn River Diversion Rehabilitation Strategy. Consider other water mgt strategies (e.g. wetlands). Consider variable flow discharge natural regime.	Environment & Community Officer		Group acknowledged cumulative impact from surrounding mine operations.
	T2-003	Goulburn River Diversion	Very Poor	IV	Environment Community/Reputation	Poor stability of the diversion channel	Poor original design. Rehabilitation failure.	Degradation of water quality. Loss of in-stream ecology. Loss of visual amenity.	Progressive rehabilitation program. Environmental Monitoring Program (including TARPS). Goulburn River Diversion Rehabilitation Strategy (URS).	Environment & Community Manager	Very Poor	3	D	Commence Goulburn River Diversion Rehabilitation Strategy.	Environment & Community Manager		
	T2-004	Traffic & Road Degradation	Very Poor	IV	Safety Community/Reputation	Increased traffic (volume & type)	Additional mining activities. Current roads not adequately designed or constructed to cater for mine generated traffic. Reclassification of regional roads by RTA.	Safety issues (other traffic, pedestrians, school bus travel & drop-off). Traffic conflict. Noise. Road surface degradation.	MWRC road upgrade strategy. VPAs with other organisations.	General Manager	Very Poor	4	C	EA traffic assessments. VPAs (including appropriate timing). Construction Traffic Mgt Plan. Encourage car pooling. Staggering shift change.	General Manager		Funds that Ulan pays Government through royalties is not appropriately returned.
	T2-005	Rail Transportation	Poor	IV	Community/Reputation Safety	Increased rail movements	Transportation of coal to Port. Increased mine production.	Increased wait time at road crossings (inconvenience). Increased potential for interaction with traffic at road crossings. Safety issues. Increased noise along ARTC corridor. Increased noise at Ulan loading facility. Increased fire risk.	ARTC controls - Lights recently installed at 2 crossings. Increased signage. Automated signalling systems. Implementation of ARTC's rail corridor strategy.	General Manager	Poor	3	D	Consider covering rail carriages.	General Manager		ARTC issue (apart from Ulan loading facility).
	T2-006	Air Quality	Improving	II	Community/Reputation Health	Construction & on-going mine operation.	Surface activities & facilities. Increased surface disturbance.	Loss of amenity/lifestyle. Disruption to normal school routines. Health concerns.	EA noise assessment (including criteria). Rehabilitation Mgt Plan. Dust Mgt Plan. Environmental Monitoring Program (including TARPS). Complaints Mgt System. On-going plant & equipment maintenance.	Environment & Community Manager	Improving	2	C	Prompt rehabilitation of disturbed areas.	Environment & Community Manager		
	T2-007	Ecology	Improving	III	Environment	Vegetation clearance.	Surface disturbance.	Loss of vegetation. Loss of biodiversity. Loss of habitat. Loss of visual amenity. Loss of TSC species.	EA assessment. Flora & Fauna Mgt Plan. Proposed works application procedures (due diligence). Annual biodiversity monitoring. Progressive rehabilitation program. Native seed collection program. Site security (limits access & unauthorised clearing).	Environment & Community Officer	Improving	3	C	Biodiversity offset strategies. Buffer lands. ROMP (or similar).	Environment & Community Manager		
	T2-008	Weeds & Ferals	Satisfactory	II	Community/Reputation Environment	Spread of weeds & harbour of feral animals.	Inadequate pest control of mine-controlled land.	Loss of biodiversity. Land damage. Loss of domestic livestock. Spread of noxious weeds.	Biodiversity & Land Mgt Plan. Wild dog baiting program. Weed control program. Strategic pest control program. Progressive rehabilitation program.	Environment & Community Officer	Satisfactory	2	C				
	T2-009	Post Mining Land Use	Improving	III	Community/Reputation Environment	Failure to achieve agreed post mining land use outcomes.	Inadequate planning, consultation & execution.	Reduce land capability. Off-site impacts (e.g. contamination). Loss of visual amenity. Failure to gain lease relinquishment.	Conceptual Mine Closure Plan. Mining Operations Plan (MOP). Project Approval conditions. Corporate requirements. Progressive rehabilitation program. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	B	Detailed mine closure planning. Development of agreed closure criteria. Community consultation.	Environment & Community Manager		
	T2-010	Agricultural Conflict	Improving	II	Community/Reputation	Loss of agricultural land	Mining activities & property acquisition.	Reduce agricultural land/production opportunities. Cumulative impact on service providers (e.g. agents, carriers, saleyards). Impact on adjacent property sale values.	Underground mine (reduced surface disturbance/interaction). Utilisation of water resource for intensive agricultural. Leased buffer lands to agricultural use. Xstrata operate agricultural company (Colinta).	Environment & Community Manager	Improving	2	B				Ulan is currently not sterilising any agricultural land by mining activities.
Social and Community	T2-011	Employment	0	0	Community/Reputation	<i>In addition to the aspects ranked above, Social & Community aspects were raised for discussion at the Workshop and have been included to capture the issues raised by the group. The risk ranking is not considered applicable to these aspects and, as such, a risk ranking has not been applied to these aspects.</i>											
	T2-012	Community Services - Health, Aged, Disability, Schools, Housing	0	0													
	T2-013	Public Transport	0	0													
	T2-014	Community Groups	0	0													
	T2-015	Supply of Goods & Services	0	0													
	T2-016	Education	0	0													
	T2-017	Greenhouse impacts (Greenhouse Gas Policy (sets out commitments to spending on climate change impacts by Ulan's operations))	0	0													
	T2-018	Community perceptions that greenhouse issues could be part of the global cycle	0	0													
	T2-019	Community Dislocation	0	0													
	T2-020	Community Projects	0	0													

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Mining	T3-001	Groundwater	None	V	Environment Community/Reputation	Loss of regional groundwater resource.	Depressurisation of groundwater aquifer. Subsidence.	Loss of regional groundwater resource.	Nil. however the following are noted - Regional groundwater monitoring program & associated TARPS. Groundwater model. Water balance.	Environment & Community Manager	None	5	E	Consider managed aquifer recharge. On-going implementation of Water Mgt Plan. Consider alternate mine plan (up-dip mining).	General Manager		
	T3-002	Surface Water	Improving	III	Environment Community/Reputation	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Surface disturbance & flow line interference.	Degradation of water quality. Loss of surface water flow & runoff. Loss of in-stream ecology.	Implementation of Water Mgt Plan (including E&S Control Plan). Final landform & rehabilitation. Licensed discharge provisions. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	C	On-going implementation of Water Mgt Plan. Commence Goulburn River Diversion Rehabilitation Strategy. Consider other water mgt strategies (e.g. wetlands). Consider variable flow discharge natural regime.	Environment & Community Officer		Group acknowledged cumulative impact from surrounding mine operations.
	T3-003	Traffic & Road Degradation	Very Poor	IV	Safety Community/Reputation	Increased traffic (volume & type)	Additional mining activities. Current roads not adequately designed or constructed to cater for mine generated traffic. Reclassification of regional roads by RTA.	Safety issues (other traffic, pedestrians, school bus travel & drop-off). Traffic conflict. Noise. Road surface degradation.	MWRC road upgrade strategy. VPAs with other organisations.	General Manager	Very Poor	4	C	EA traffic assessments. VPAs (including appropriate timing). Construction Traffic Mgt Plan. Encourage car pooling. Staggering shift change.	General Manager		Funds that Ulan pays Government through royalties is not appropriately returned.
	T3-004	Rail Transportation	Poor	IV	Community/Reputation Safety	Increased rail movements	Transportation of coal to Port. Increased mine production.	Increased wait time at road crossings (inconvenience). Increased potential for interaction with traffic at road crossings. Safety issues. Increased noise along ARTC corridor. Increased noise at Ulan loading facility. Increased fire risk.	ARTC controls - Lights recently installed at 2 crossings. Increased signage. Automated signalling systems. Implementation of ARTC's rail corridor strategy.	General Manager	Poor	3	D	Consider covering rail carriages.	General Manager		ARTC issue (apart from Ulan loading facility).
	T3-005	Air Quality	Improving	II	Community/Reputation Health	Construction & on-going mine operation.	Surface activities & facilities. Increased surface disturbance.	Loss of amenity/lifestyle. Disruption to normal school routines. Health concerns.	EA noise assessment (including criteria). Rehabilitation Mgt Plan. Dust Mgt Plan. Environmental Monitoring Program (including TARPS). Complaints Mgt System. On-going plant & equipment maintenance.	Environment & Community Manager	Improving	2	C	Prompt rehabilitation of disturbed areas.	Environment & Community Manager		
	T3-006	Ecology	Improving	III	Environment	Vegetation clearance.	Surface disturbance.	Loss of vegetation. Loss of biodiversity. Loss of habitat. Loss of visual amenity. Loss of TSC species.	EA assessment. Flora & Fauna Mgt Plan. Proposed works application procedures (due diligence). Annual biodiversity monitoring. Progressive rehabilitation program. Native seed collection program. Site security (limits access & unauthorised clearing).	Environment & Community Officer	Improving	3	C	Biodiversity offset strategies. Buffer lands. ROMP (or similar).	Environment & Community Manager		
	T3-007	Post Mining Land Use	Improving	III	Community/Reputation Environment	Failure to achieve agreed post mining land use outcomes.	Inadequate planning, consultation & execution.	Reduce land capability. Off-site impacts (e.g. contamination). Loss of visual amenity. Failure to gain lease relinquishment.	Conceptual Mine Closure Plan. Mining Operations Plan (MOP). Project Approval conditions. Corporate requirements. Progressive rehabilitation program. Environmental Monitoring Program (including TARPS).	Environment & Community Manager	Improving	3	B	Detailed mine closure planning. Development of agreed closure criteria. Community consultation.	Environment & Community Manager		
	T3-008	Land Rehabilitation	Improving	III	Community/Reputation Environment	Risk of unsuccessful restoration of the mined landscape to resilient self sustaining ecosystems.	Inadequate planning, consultation & execution.	Cost to community/society of post mining management and loss of ecosystem services.	Conceptual Mine Closure Plan. Mining Operations Plan (MOP). Project Approval conditions. Corporate requirements. Progressive rehabilitation program.	Environment & Community Manager	Improving	3	B	Detailed mine closure planning. Development of agreed closure criteria. Community consultation.	Environment & Community Manager		
Social and Community	T3-009	Public Safety (transport)	0	0	Community/Reputation	In addition to the aspects ranked above, Social & Community aspects were raised for discussion at the Workshop and have been included to capture the issues raised by the group. The risk ranking is not considered applicable to these aspects and, as such, a risk ranking has not been applied to these aspects.											
	T3-010	Climate Change	0	0													